Goodbaby International Holdings Limited
好孩子國際控股有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code : 1086)

INTERIM RESULTS ANNOUNCEMENT FOR THE SIX MONTHS ENDED 30 JUNE 2026

Financial Highlights

	For the six months ended 30 June		Year-on-year change
	2026	2025	
	(HK$ in millions, unless specified)		
Revenue	**4,551.0**	4,300.9	5.8%
Gross profit	**2,556.0**	2,134.8	19.7%
Operating profit[1]	**431.1**	202.0	113.4%
Non-GAAP[2] operating profit	**253.9**	225.9	12.4%
Profit for the period	**276.7**	105.5	162.3%
Non-GAAP profit for the period	**145.5**	124.6	16.8%
Profit for the period attributable to owners of the parent	**275.2**	105.4	161.1%
Earnings per share (HK$)			
– basic	**0.16**	0.06	166.7%
– diluted	**0.16**	0.06	166.7%

1 Operating profit represents the total sum of gross profit, other income and gains, less selling and distribution expenses, administrative expenses and other expenses.

2 We adopted non-GAAP financial measures in order to more clearly illustrate our financial results, and to be more consistent with what we believe to be the industry practice. These unaudited non-GAAP financial measures should be considered in addition to, not as a substitute for, analysis of the Company's financial performance prepared in accordance with IFRS. In addition, these non-GAAP financial measures may be defined differently from similar terms used by other companies. Please see "Non-GAAP Financial Measures" for details.

The board (the "**Board**") of directors (the "**Directors**", each a "**Director**") of Goodbaby International Holdings Limited (the "**Company**", together with its subsidiaries, the "**Group**") is pleased to present the unaudited interim results of the Group for the six months ended 30 June 2026 (the "**Period**"), together with the comparative figures for the corresponding period in 2025 as below.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the six months ended 30 June 2026

		Six months ended 30 June	
	Notes	**2026**	2025
		(Unaudited)	(Unaudited)
		(HK$'000)	*(HK$'000)*
Revenue	*4*	**4,551,027**	4,300,936
Cost of sales		**(1,995,055)**	(2,166,090)
Gross profit		**2,555,972**	2,134,846
Other income and gains	*4*	**28,782**	77,810
Selling and distribution expenses		**(1,259,486)**	(1,253,013)
Administrative expenses		**(799,945)**	(756,784)
Other expenses		**(94,268)**	(814)
Operating profit		**431,055**	202,045
Finance income	*5*	**4,751**	8,046
Finance costs	*6*	**(37,895)**	(56,701)
Share of profits of:			
A joint venture		**505**	229
PROFIT BEFORE TAX	*7*	**398,416**	153,619
Income tax expense	*8*	**(121,747)**	(48,082)
PROFIT FOR THE PERIOD		**276,669**	105,537
Attributable to:			
Owners of the parent		**275,202**	105,388
Non-controlling interests		**1,467**	149
		276,669	105,537
Earnings per share attributable to ordinary equity holders of the parent:	*10*		
Basic and diluted			
For profit for the period (HK$)		**0.16**	0.06

INTERIM CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the six months ended 30 June 2026

	Six months ended 30 June	
	2026	2025
	(Unaudited)	(Unaudited)
	(HK$'000)	*(HK$'000)*
PROFIT FOR THE PERIOD	**276,669**	105,537
Other comprehensive income		
Other comprehensive income/(loss) that may be reclassified to profit or loss in subsequent periods:		
Cash flow hedges		
Effective portion of changes in fair value of hedging instruments arising during the period	**12,010**	(29,806)
Reclassification adjustments for gain included in the consolidated statement of profit or loss	**(6,587)**	(11,413)
Income tax effect	**(1,465)**	6,167
	3,958	(35,052)
Exchange differences:		
Exchange differences on translation of foreign operations	**175,282**	249,006
Net other comprehensive income that may be reclassified to profit or loss in subsequent periods	**179,240**	213,954
Other comprehensive income for the period, net of tax	**179,240**	213,954
Total comprehensive income for the period	**455,909**	319,491
Attributable to:		
Owners of the parent	**454,442**	319,328
Non-controlling interests	**1,467**	163
	455,909	319,491

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2026

	Notes	**30 June 2026 (Unaudited) *(HK$'000)***	31 December 2025 (Audited) *(HK$'000)*
NON-CURRENT ASSETS			
Property, plant and equipment		**792,685**	824,981
Right-of-use assets		**309,434**	333,356
Goodwill		**2,708,609**	2,638,490
Other intangible assets		**2,070,283**	2,054,183
Investment in the joint venture		**7,639**	6,847
Deferred tax assets		**82,028**	107,443
Other long-term assets		**5,309**	4,132
Total non-current assets		**5,975,987**	5,969,432
CURRENT ASSETS			
Inventories	*11*	**1,455,683**	1,508,605
Trade and bills receivables	*12*	**996,396**	883,012
Prepayments and other receivables		**729,195**	709,164
Due from related parties		**1,879**	1,339
Financial assets at fair value through profit or loss		**34,674**	–
Cash and cash equivalents		**994,675**	1,296,365
Pledged deposits		**–**	27,057
Time deposits		**115,580**	111,289
Derivative financial instruments	*15*	**46,652**	30,533
Total current assets		**4,374,734**	4,567,364
CURRENT LIABILITIES			
Trade and bills payables	*13*	**1,495,259**	1,378,778
Other payables and accruals		**1,152,770**	1,131,942
Income tax payable		**176,211**	50,952
Provision		**43,368**	43,622
Interest-bearing bank loans and other borrowings	*14*	**413,949**	336,906
Lease liabilities		**136,310**	119,403
Derivative financial instruments	*15*	**7,014**	22,260
Due to related parties		**4,709**	2,908
Defined benefit plan liabilities		**–**	230
Total current liabilities		**3,429,590**	3,087,001
NET CURRENT ASSETS		**945,144**	1,480,363
TOTAL ASSETS LESS CURRENT LIABILITIES		**6,921,131**	7,449,795

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION *(continued)*

As at 30 June 2026

	Note	**30 June 2026 (Unaudited)** ***(HK$'000)***	31 December 2025 (Audited) *(HK$'000)*
NON-CURRENT LIABILITIES			
Interest-bearing bank loans and other borrowings	*14*	**–**	820,467
Provision		**25,369**	21,504
Defined benefit plan liabilities		**1,866**	1,891
Other liabilities		**1,639**	981
Lease liabilities		**153,864**	196,038
Deferred tax liabilities		**170,938**	215,148
Total non-current liabilities		**353,676**	1,256,029
Net assets		**6,567,455**	6,193,766
EQUITY			
EQUITY ATTRIBUTABLE TO OWNERS OF THE PARENT			
Share capital		**16,733**	16,726
Reserves		**6,543,751**	6,171,582
		6,560,484	6,188,308
Non-controlling interests		**6,971**	5,458
Total equity		**6,567,455**	6,193,766

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL INFORMATION

For the six months ended 30 June 2026

1 CORPORATE INFORMATION

The interim condensed consolidated financial information of the Group for the six months ended 30 June 2026 has been authorized to be issued in accordance with a resolution of directors on 31 August 2026.

The Company was incorporated in the Cayman Islands on 14 July 2000 as an exempted company with limited liability. The address of its registered office is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands. The Company's shares were listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") on 24 November 2010.

The Group is principally engaged in design, research and development ("**R&D**"), manufacturing, marketing and distribution of products for children.

2.1 BASIS OF PREPARATION

The interim condensed consolidated financial information for the six months ended 30 June 2026 have been prepared in accordance with IAS 34 *Interim Financial Reporting*. The financial information is presented in Hong Kong Dollars ("**HK$**") and all values are rounded to the nearest thousand except when otherwise indicated.

The interim condensed consolidated financial information does not include all the information and disclosures required in the annual financial statements, and should be read in conjunction with the Group's annual consolidated financial statements for the year ended 31 December 2025.

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The accounting policies adopted in the preparation of the interim condensed consolidated financial information are consistent with those applied in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2025, except for the adoption of the following amended IFRS Accounting Standard for the first time for the current period's financial information.

Amendments to IFRS 9 and IFRS 7	*Amendments to the Classification and Measurement of Financial Instruments*
Amendments to IFRS 9 and IFRS 7	*Contracts Referencing Nature-dependent Electricity*
Annual Improvements to IFRS Accounting Standards – Volume 11	Amendments to IFRS 1, IFRS 7, IFRS 9, IFRS 10 and IAS 7

The nature and impact of the amended IFRS Accounting Standard are described below:

(a) Amendments to IFRS 9 and IFRS 7 *Amendments to the Classification and Measurement of Financial Instruments* clarify that a financial asset is derecognised when the entity's rights to the contractual cash flows expire or are transferred, while a financial liability is derecognised on the settlement date. The amendments introduce an accounting policy option to derecognise a financial liability that is settled through an electronic payment system before the settlement date if specified criteria are met. The amendments clarify how to assess the contractual cash flow characteristics of financial assets with environmental, social and governance and other similar contingent features. Moreover, the amendments clarify the requirements for classifying financial assets with non-recourse features and contractually linked instruments. The amendments also include additional disclosures for investments in equity instruments designated at fair value through other comprehensive income and financial instruments with contingent features. Since the Group's accounting policy for the derecognition of financial assets and liabilities in prior years aligned with the amendments and the Group did not have the financial assets that were addressed by the amendments, the amendments did not have any impact on the interim condensed consolidated financial information.

(b) Amendments to IFRS 9 and IFRS 7 *Contracts Referencing Nature-dependent Electricity* clarify the application of the "own-use" requirements for in-scope contracts and amend the designation requirements for a hedged item in a cash flow hedging relationship for in-scope contracts. The amendments also include additional disclosures that enable users of financial statements to understand the effects these contracts have on an entity's financial performance and future cash flows. As the Group did not have any contracts that are in the scope of the amendments, the amendments did not have any impact on the interim condensed consolidated financial information.

(c) *Annual Improvements to IFRS Accounting Standards* – Volume 11 set out narrow scope amendments to IFRS 1, IFRS 7 (and the accompanying *Guidance on implementing IFRS 7*), IFRS 9, IFRS 10 and IAS 7. The amendments include clarifications, simplifications, corrections or changes to improve consistency in the corresponding IFRS Accounting Standards. The amendments did not have any impact on the interim condensed consolidated financial information.

3. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products and services and has three reportable operating segments as follows:

(a) Wheeled goods segment, which engages in the research, design, manufacture and sale of wheeled goods, and accessories, including strollers, jogging strollers and other child conveyances that move on wheels, and accessories under the Group's own brands and third parties' brands. Products in this segment require a same set of technology and manufacturing knowhow and infrastructure;

(b) Car seats segment, which engages in the research, design, manufacture and sale of car safety seats and accessories for child under the Group's own brands and third parties' brands; and

(c) Other categories segment, which engages in the research, design, manufacture, outsource and sale of other children's products, including apparels, personal care and sanitary products, home textiles, toys, activities, kids ride-on products, home furniture for child and other similar products under the Group's own brands and third parties' brands.

In addition, the Group redefined the geographical areas, namely Europe, Middle East, India and Africa ("**EMEIA**"), "Americas" and Asia Pacific ("**APAC**"), to reflect global market strategies. Comparative figures have been represented to conform with current period's presentation.

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resources allocation and performance assessment. Segment performance is evaluated based on reportable segment revenue.

Six months ended 30 June 2026

	Wheeled Goods *(HK$'000)* **(Unaudited)**	**Car seats** *(HK$'000)* **(Unaudited)**	**Other categories** *(HK$'000)* **(Unaudited)**	**Consolidated** *(HK$'000)* **(Unaudited)**
Segment revenue *(note 4)*				
Sales to external customers	**2,036,019**	**1,979,658**	**535,350**	**4,551,027**
Segment results	**1,171,263**	**1,172,706**	**212,003**	**2,555,972**
Reconciliation:				
Other income and gains				**28,782**
Corporate and other unallocated expenses				**(2,063,895)**
Other expenses				**(94,268)**
Finance income				**4,751**
Finance costs (other than interest on lease liabilities)				**(33,431)**
Share of profit from the joint venture				**505**
Profit before tax				**398,416**
Other segment information:				
Impairment losses recognised in the statement of profit or loss, net	**7,306**	**6,531**	**1,712**	**15,549**
Depreciation and amortisation	**95,948**	**93,478**	**37,527**	**226,953**

Six months ended 30 June 2025

	Wheeled Goods *(HK$'000)* *(Unaudited)*	Car seats *(HK$'000)* *(Unaudited)*	Other categories *(HK$'000)* *(Unaudited)*	Consolidated *(HK$'000)* *(Unaudited)*
Segment revenue *(note 4)*				
Sales to external customers	1,791,331	1,985,259	524,346	4,300,936
Segment results	900,892	1,042,200	191,754	2,134,846
Reconciliation:				
Other income and gains				77,810
Corporate and other unallocated expenses				(2,014,530)
Other expenses				(814)
Finance income				8,046
Finance costs (other than interest on lease liabilities)				(51,968)
Share of profit from the joint venture				229
Profit before tax				153,619
Other segment information:				
Impairment losses recognised/(reversed) in the statement of profit or loss, net	1,264	2,336	(921)	2,679
Depreciation and amortisation	93,059	96,409	37,442	226,910

Geographical information

(a) Revenue from external customers

	EMEIA market *(HK$'000)* *(Unaudited)*	Americas market *(HK$'000)* *(Unaudited)*	APAC market *(HK$'000)* *(Unaudited)*	Total *(HK$'000)* *(Unaudited)*
Six months ended 30 June 2026				
Segment revenue:				
Sales to external customers	2,152,721	1,474,215	924,091	4,551,027
Six months ended 30 June 2025				
Segment revenue:				
Sales to external customers	2,004,177	1,394,679	902,080	4,300,936

The revenue information above is based on the locations of the customers.

(b) Non-current assets

	30 June 2026 ***(HK$'000)*** **(Unaudited)**	31 December 2025 *(HK$'000)* (Audited)
APAC	**3,715,598**	3,668,518
Americas	**1,120,839**	1,155,174
EMEIA	**1,044,574**	1,027,318
Total	**5,881,011**	5,851,010

The non-current asset information above is based on the locations of the assets excluding financial instruments, deferred tax assets and investment in the joint venture.

Information about major customers

During the six months ended 30 June 2026, revenue from sales to two major third-party customers were HK$539,178,000 and HK$448,119,000 (six months ended 30 June 2025: two major third-party customers were HK$550,948,000 and HK$423,440,000). The revenue from sales to the customers was derived from sales of wheeled goods, car seats and other categories segments, including sales to a group of entities which are known to be under common control with the customers.

4. REVENUE, OTHER INCOME AND GAINS

An analysis of revenue is as follows:

	Six months ended 30 June	
	2026 ***(HK$'000)*** **(Unaudited)**	2025 *(HK$'000)* (Unaudited)
Revenue from contracts with customers		
Sale of goods	**4,536,561**	4,289,475
Rendering of testing services	**14,466**	11,461
Total	**4,551,027**	4,300,936

Revenue from contracts with customers

Disaggregated revenue information for revenue from contracts with customers

For the six months ended 30 June 2026

Segments	**Wheeled Goods** *HK$'000* **(Unaudited)**	**Car seats** *HK$'000* **(Unaudited)**	**Other categories** *HK$'000* **(Unaudited)**	**Total** *HK$'000* **(Unaudited)**
Type of goods or services				
Sale of goods	**2,036,019**	**1,979,658**	**520,884**	**4,536,561**
Rendering of testing services	**–**	**–**	**14,466**	**14,466**
Total revenue from contracts with customers	**2,036,019**	**1,979,658**	**535,350**	**4,551,027**
Timing of revenue recognition				
Goods transferred at a point in time	**2,036,019**	**1,979,658**	**520,884**	**4,536,561**
Services transferred at a point in time	**–**	**–**	**14,466**	**14,466**
Total revenue from contracts with customers	**2,036,019**	**1,979,658**	**535,350**	**4,551,027**
Revenue from contracts with customers				
External customers	**2,036,019**	**1,979,658**	**535,350**	**4,551,027**

For the six months ended 30 June 2025

Segments	Wheeled Goods *HK$'000* (Unaudited)	Car seats *HK$'000* (Unaudited)	Other categories *HK$'000* (Unaudited)	Total *HK$'000* (Unaudited)
Type of goods or services				
Sale of goods	1,791,331	1,985,259	512,885	4,289,475
Rendering of testing services	–	–	11,461	11,461
Total revenue from contracts with customers	1,791,331	1,985,259	524,346	4,300,936
Timing of revenue recognition				
Goods transferred at a point in time	1,791,331	1,985,259	512,885	4,289,475
Services transferred at a point in time	–	–	11,461	11,461
Total revenue from contracts with customers	1,791,331	1,985,259	524,346	4,300,936
Revenue from contracts with customers				
External customers	1,791,331	1,985,259	524,346	4,300,936

Other income and gains

	Six months ended 30 June	
	2026	2025
	(HK$'000)	*(HK$'000)*
	(Unaudited)	(Unaudited)
Other income and gains:		
Government grants *(note (a))*	**11,717**	8,579
Gain on sales of scrap materials *(note (b))*	**4,275**	3,023
Net foreign exchange gain	**–**	62,825
Compensation income *(note (c))*	**1,378**	1,015
Others	**11,412**	2,368
Total	**28,782**	77,810

Note (a): The amount represents subsidies received from local government authorities in connection with certain financial support to local business enterprises. These government subsidies mainly comprised subsidies for export activities, subsidies for development and other miscellaneous subsidies and incentives for various purposes.

Note (b): The amount represents the gain on sales of aluminium, plastics, cloth and other scrap materials.

Note (c): The amount represents the compensation received from: i) customers as a result of cancellation of orders, ii) suppliers due to defective products or shipment delay and iii) other infringement compensation.

5. FINANCE INCOME

	Six months ended 30 June	
	2026	2025
	(HK$'000)	*(HK$'000)*
	(Unaudited)	(Unaudited)
Interest income on bank deposits	**4,751**	8,046

6. FINANCE COSTS

	Six months ended 30 June	
	2026	2025
	(HK$'000)	*(HK$'000)*
	(Unaudited)	(Unaudited)
Interest on bank loans, overdrafts and other loans	**33,431**	51,968
Interest on lease liabilities	**4,464**	4,733
Total	**37,895**	56,701

7. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):

	Six months ended 30 June	
	2026	2025
	(HK$'000)	*(HK$'000)*
	(Unaudited)	(Unaudited)
Cost of inventories sold*	**1,987,092**	2,158,450
Cost of services provided	**7,963**	7,640
Depreciation of property, plant and equipment	**117,950**	130,325
Depreciation of right-of-use assets	**67,223**	56,632
Amortisation of intangible assets	**41,780**	39,953
R&D costs**	**246,027**	219,705
Short-term rental expenses***	**9,483**	4,965
Auditors' remuneration	**3,985**	3,766
Employee benefit expense (including directors' remuneration):		
Wages, salaries and other benefits	**1,070,275**	917,445
Share option expense	**1,176**	5,033
Pension scheme costs (defined benefit plans) (including administrative expense)	**640**	592
Pension scheme contributions	**33,535**	27,392
	1,105,626	950,462
Net foreign exchange loss/(gain)	**91,268**	(62,825)
Provision for impairment of trade receivables	**230**	896
Provision of inventories	**15,319**	1,783
Product warranties and liabilities	**7,666**	13,308
Loss on disposal of items of property, plant and equipment	**2,526**	251
Gain on disposal of right-of use assets	**(1,349)**	–
Bank interest income	**(4,751)**	(8,046)

* Cost of inventories sold includes expenses relating to depreciation of property, plant and equipment, depreciation of right-of-use assets and staff remuneration, which are also included in the respective total amounts disclosed separately above for each of these types of expenses. Additionally, during the period ended 30 June 2026, cost of sales included a reduction of approximately HK$198,000,000 representing refunds of tariffs previously paid pursuant to the International Emergency Economic Powers Act ("**IEEPA**").

** R&D costs include expenses relating to depreciation of property, plant and equipment, depreciation of right-of-use assets and staff costs, which are also included in the respective total amounts disclosed separately above for each of these types of expenses.

*** Short-term rental expenses consist of payments of leases with lease term within 12 months of the date of initial application and property management fee on retail stores, storages and office premises.

8. INCOME TAX

The Company and its subsidiaries incorporated in the Cayman Islands and the British Virgin Islands ("**BVI**"), respectively, are exempted from taxation.

Hong Kong profits tax has been provided at the rate of 16.5% (2025: 16.5%) on the estimated assessable profits arising in Hong Kong during the year, except for one subsidiary of the Group which is a qualifying entity under the two-tiered profits tax rates regime. The first HK$2,000,000 (2025: HK$2,000,000) of assessable profits of this subsidiary are taxed at 8.25% and the remaining assessable profits are taxed at 16.5%.

State income tax and federal income tax of the Group's subsidiary in the United States of America (the "**U.S.**" **or** "**US**") have been provided for at the rates of state income tax and federal income tax on the estimated assessable profits of the subsidiary during the year. The state income tax rates are 1% to 12% in the respective states in which the subsidiary operates, and the federal income tax rate was lowered to 21% effective from 1 January 2018, as a result of U.S. tax reform enacted in December 2017.

The Group's subsidiary registered in Japan is subject to income tax based on the taxable income at rates ranging from 15% to 23.2% on a progressive basis.

The Group's subsidiaries registered in Germany are subject to corporation tax based on the taxable income at the rate of 15.825% and trade income tax on the taxable income at rates ranging from 13.65% to 17.15%.

The Group's subsidiary registered in the Czech Republic is subject to income tax based on the taxable income at the rate of 21%.

The Group's subsidiary registered in Canada is subject to Federal income tax based on the taxable income at the rate of 15% and provincial income tax at the rate of 11.5% in Ontario for a total of 26.5%.

The Group's subsidiary registered in the United Arab Emirates is subject to income tax at the rate of 9% for taxable income above AED375,000.

All of the Group's subsidiaries registered in the People's Republic of China (the "**PRC**"), which only have operations in the Chinese mainland, are subject to PRC enterprise income tax ("**EIT**") on the taxable income as reported in their PRC statutory accounts adjusted in accordance with relevant PRC income tax laws, at the rate of 25%.

Pursuant to relevant tax rules under the EIT Law and with the approval from the relevant tax authorities in the PRC, two of the Group's subsidiaries, Goodbaby Child Products Co., Ltd. ("**GCPC**") and EQO Testing and Certification Services Co., Ltd. ("**EQTC**"), are qualified as "High and New Technology Enterprises" and are entitled to a preferential tax rate of 15% from 2023 to 2026.

Pursuant to the EIT Law, a 10% withholding tax is levied on dividends declared to foreign investors from the foreign investment enterprises established in the Chinese mainland. The requirement is effective from 1 January 2008 and applies to earnings generated after 31 December 2007. If a foreign investor incorporated-in Hong Kong meets the conditions and requirements under the double taxation treaty arrangement entered into between the Chinese mainland and Hong Kong, the relevant withholding tax rate will be 5%. The Group is therefore liable to withholding taxes on dividends distributed by those subsidiaries established in the Chinese mainland in respect of earnings generated from 1 January 2008. The applicable tax rate of the Group is 5%.

The major components of income tax expense of the Group are as follows:

	Six months ended 30 June	
	2026	2025
	(HK$'000)	*(HK$'000)*
	(Unaudited)	(Unaudited)
Current income tax	**118,650**	75,805
Deferred income tax	**3,097**	(27,723)
Income tax expense	**121,747**	48,082

9. DIVIDENDS

	Six months ended 30 June	
	2026	2025
	(HK$'000)	*(HK$'000)*
	(Unaudited)	(Unaudited)
Final declared and paid – 2025 final dividend: HK$0.05 (2024 final dividend: HK$0.07) per Share	**83,667**	116,776

On 29 May 2026, the Company's shareholders approved 2025 final dividend of HK$0.05 (2024 final dividend: HK$0.07) for every share of the Company's 1,673,332,166 (2025: 1,668,235,666) shares, in an aggregate amount of HK$83,667,000 (2024 final dividend: HK$ 116,776,000). The dividend has been paid in June 2026.

On 31 August 2026, the Board declared an interim dividend of HK$0.20 (six months ended 30 June 2025: Nil) per ordinary share, amounting to a total of approximately HK$33,466,000 (six months ended 30 June 2025: Nil).

10. EARNINGS PER SHARE

The calculation of the basic earnings per share is based on the profit for the period attributable to ordinary equity holders of the parent, and the weighted average number of ordinary shares of 1,672,925,111 in issue during the six months ended 30 June 2026 (six months ended 30 June 2025: 1,668,235,666).

The calculation of diluted earnings per share amount is based on the profit for the period attributable to ordinary equity holders of the parent. The weighted average number of ordinary shares used in the calculation is the number of ordinary shares in issue during the period, as used in the basic earnings per share calculation, and the weighted average number of ordinary shares assumed to have been issued at no consideration on the deemed exercise or conversion of all dilutive potential ordinary shares into ordinary shares.

The calculation of earnings per share is based on:

	Six months ended 30 June	
	2026	2025
	(HK$'000)	*(HK$'000)*
	(Unaudited)	(Unaudited)
Earnings		
Profit attributable to ordinary equity holders of the parent used in the basic earnings per share calculation	**275,202**	105,388

	Number of shares	
	Six months ended 30 June	
	2026	2025
	(Unaudited)	(Unaudited)
Shares		
Weighted average number of ordinary shares in issue during the period used in the basic earnings per share calculation	**1,672,925,111**	1,668,235,666
Effect of dilution – weighted average number of ordinary shares:		
Share options	**39,355,485**	53,698,475
Total	**1,712,280,596***	1,721,934,141*

* The diluted earnings per share amounts are based on the profit attributable to ordinary equity holders of the parent of HK$275,202,000, and the weighted average number of ordinary shares of 1,712,280,596 in issue outstanding during the period.

11. INVENTORIES

	As at 30 June 2026	As at 31 December 2025
	(HK$'000)	*(HK$'000)*
	(Unaudited)	(Audited)
Raw materials	**192,249**	232,448
Work in progress	**29,913**	19,779
Finished goods	**1,233,521**	1,256,378
Total	**1,455,683**	1,508,605

12. TRADE AND BILLS RECEIVABLES

	As at 30 June 2026	As at 31 December 2025
	(HK$'000)	*(HK$'000)*
	(Unaudited)	(Audited)
Trade receivables	**1,026,186**	915,887
Bank acceptance notes	**1,571**	1,997
Impairment of trade receivables	**(31,361)**	(34,872)
Total	**996,396**	883,012

The Group's trading terms with its customers are mainly on credit, except for new customers, where payment in advance is normally required. The credit period is up to three months. Each customer has a maximum credit limit. The Group seeks to maintain strict control over its outstanding receivables and has a credit control department to minimize credit risk. Overdue balances are reviewed regularly by senior management. Trade receivables are non-interest-bearing.

An aging analysis of the trade and notes receivables of the Group, based on the invoice date and net of provisions, is as follows:

	As at 30 June 2026 *(HK$'000)* **(Unaudited)**	As at 31 December 2025 *(HK$'000)* (Audited)
Within 3 months	**971,143**	843,957
3 to 6 months	**14,981**	19,443
6 months to 1 year	**9,666**	18,467
Over 1 year	**606**	1,145
Total	**996,396**	883,012

13. TRADE AND BILLS PAYABLES

An aging analysis of the trade and bills payables as at the end of the reporting period, based on the invoice date, is as follows:

	As at 30 June 2026 *(HK$'000)* **(Unaudited)**	As at 31 December 2025 *(HK$'000)* (Audited)
Within 3 months	**1,165,276**	1,016,665
3 to 12 months	**322,166**	353,143
1 to 2 years	**3,347**	5,228
2 to 3 years	**1,034**	680
Over 3 years	**3,436**	3,062
Total	**1,495,259**	1,378,778

The trade and bills payables are non-interest-bearing and normally settled on terms of 60 to 90 days. The carrying amounts of the trade and bills payables approximate to their fair values due to their short-term maturity.

14. INTEREST-BEARING BANK LOANS AND OTHER BORROWINGS

		As at 30 June 2026		As at 31 December 2025	
			HK$'000		*HK$'000*
		Maturity	**(Unaudited)**	Maturity	(Audited)
Current					
Bank credits – secured	*Note (a)*		**–**	On demand	38,297
Bank credits – unsecured	*Note (a) and note (b)*		**–**	On demand	4,752
Current portion of long-term bank loans – secured	*Note (c)*		**–**	2026	173,197
Bank borrowings – unsecured		**2026-2027**	**413,949**	2026	120,660
			413,949		336,906
Non-current					
Bank borrowings – secured	*Note (c)*		**–**	2027	820,467
Total			**413,949**		1,157,373

The carrying amounts of borrowings are denominated in the following currencies:

	As at 30 June 2026	As at 31 December 2025
	(HK$'000)	*(HK$'000)*
	(Unaudited)	(Audited)
RMB	**406,699**	111,289
USD	**–**	993,665
EUR	**–**	44,964
JPY	**7,250**	7,455
Total	**413,949**	1,157,373

An analysis of the carrying amounts of borrowings by type of interest rate is as follows:

	As at 30 June 2026	As at 31 December 2025
	(HK$'000)	*(HK$'000)*
	(Unaudited)	(Audited)
Fixed interest rate	**406,699**	111,289
Variable interest rate	**7,250**	1,046,084
Total	**413,949**	1,157,373

At the end of the respective reporting periods, bank borrowings and overdrafts were repayable as follows:

	As at 30 June 2026 ***(HK$'000)*** **(Unaudited)**	As at 31 December 2025 *(HK$'000)* (Audited)
Within one year	**413,949**	336,906
In the second year	**–**	820,467
Total	**413,949**	1,157,373

Note (a): The bank credit facilities amounted to HK$479,947,000, none of which was utilised as at the end of the reporting period. The bank overdraft facilities are revolving facilities with no termination date.

Note (b): As at 30 June 2026, the Group's bank loans were all unsecured loans.

As at 31 December 2025, certain of the Group's bank loans were secured by:

(i) standby letters of credit and letters of guarantee from certain banks issued by a subsidiary of the Group; and

(ii) the guarantee from the Company.

Note (c): As at 30 June 2026, the secured syndicated loan had been fully repaid.

Note (d): The effective interest rates of the bank loans and other borrowing ranged from 1.87% to 6.20% for the six months period ended 30 June 2026 (for the year ended 31 December 2025: 1.15% to 6.21%).

15. DERIVATIVE FINANCIAL INSTRUMENTS

	As at 30 June 2026	
	Assets ***(HK$'000)*** **(Unaudited)**	**Liabilities** ***(HK$'000)*** **(Unaudited)**
Forward currency contracts	**46,652**	**7,014**

	As at 31 December 2025	
	Assets *(HK$'000)* (Audited)	Liabilities *(HK$'000)* (Audited)
Forward currency contracts	30,533	22,260

MANAGEMENT DISCUSSION AND ANALYSIS

OVERVIEW

Recorded Revenue and Profitability Growth in a Dynamic Downside-Tilted Macro Environment

During the Period, the global environment deteriorated following the outbreak of war in the Middle East in February 2026, which caused supply chain and logistics disruptions, input cost hikes, discontinuity of regional business, elevated inflation and reduced purchasing power. These adverse developments imposed direct impacts on the Group's global business performance, such as hindering further potential for revenue growth, adding extra costs and affecting operational efficiency.

Amidst the dynamic macro environment, the Group recorded growth in both revenue and profitability. Overall, our revenue for the Period increased by 5.8% to approximately HK$4,551.0 million from approximately HK$4,300.9 million for the corresponding period in 2025. Foreign exchange rates fluctuated between the Period and the corresponding period in 2025, particularly RMB and EUR against HKD and USD, and EUR against RMB. Such fluctuations led to the difference between the Group's revenue change in the original currencies and the change in the Group's reporting currency in HKD after currency translation. On a constant currency basis, our revenue for the Period recorded a 0.2% increase as compared to the corresponding period in 2025. The Group's profitability significantly improved during the Period: reported gross profit significantly increased by approximately HK$421.2 million, or 19.7%, to approximately HK$2,556.0 million for the Period from approximately HK$2,134.8 million for the corresponding period in 2025, of which, approximately HK$198.0 million was tariff refunds from the US government; in addition, revenue increase, favorable revenue mix and the Group's production cost improvement also contributed to the gross profit increase. During the Period, due to unfavorable foreign exchange rate movements, the Group recorded foreign exchange losses of approximately HK$91.3 million during the Period compared to approximately HK$62.8 million foreign exchange gains recorded in the corresponding period of 2025. Such change partially offset the increase in the Group's gross profit. The Group's underlying operating expenses (namely selling and distribution expenses, and administrative expenses) remained under control with a slight year-over-year increase of 2.5%. As a result, reported operating profit increased by 113.4% to approximately HK$431.1 million for the Period from approximately HK$202.0 million for the corresponding period in 2025 and on a non-GAAP basis, our operating profit increased by 12.4% to approximately HK$253.9 million for the Period from approximately HK$225.9 million for the corresponding period in 2025. During the Period, the Group continued to pay down its debts and thus improved its finance cost. The Group's income tax increased during the Period, mainly attributable to the increase in profit before tax. As a result, reported net profit increased by 162.3% to approximately HK$276.7 million for the Period from approximately HK$105.5 million for the corresponding period in 2025. On a non-GAAP basis, our net profit increased by 16.8% to approximately HK$145.5 million for the Period from approximately HK$124.6 million for the corresponding period in 2025. During the Period, the Group continued to generate robust operating cash flow; net cash position increased by approximately HK$453.7 million. The Group's financial resources and liquidity situation had further strengthened.

The Group's global competitive edge as described below continued to support its navigation through macro turbulence and uncertainties:

1. The one-dragon vertically integrated platform of own diversified brands, globally balanced omni-channel distribution platforms, own manufacturing and operational services, which enabled the Group to minimize risks in any single territory and supported its agile and flexible reactions to market volatilities;

2. Continuing dedicated and strategic investments in brand building, product innovation, global omni-channel infrastructure and AI-driven digital.

Summary of the Group's revenue:

	For the six months ended 30 June				
(HK$ million)	**2026**		**2025**	**Change (%)**	**Change on a constant currency basis (%)**
Group Revenue	**$4,551.0**		**$4,300.9**	**5.8%**	**0.2%**

By Brand	**Amount**	**% of Revenue**	**Amount**	**% of Revenue**	**Change (%)**	**Change on a constant currency basis (%)**
Strategic brands	**4,176.9**	**91.8%**	**3,922.5**	**91.2%**	**6.5%**	**0.8%**
CYBEX	2,709.5	59.6%	2,452.4	57.0%	10.5%	3.3%
Evenflo	1,074.8	23.6%	1,075.3	25.0%	0.0%	–2.0%
gb	392.6	8.6%	394.8	9.2%	–0.6%	–7.4%
Blue Chip and other business	**374.1**	**8.2%**	**378.4**	**8.8%**	**–1.1%**	**–6.1%**

EXECUTIVE SUMMARY

During the Period, the Group's strategic brands performed as follows:

- **CYBEX** achieved another record revenue in a challenging market environment from a high base of the corresponding period of 2025. The brand recorded growth of 10.5% (a 3.3% increase on a constant currency basis) in the Period to approximately HK$2,709.5 million from approximately HK$2,452.4 million for the corresponding period of 2025. With the positive business performance, CYBEX continued to gain market shares and further grow its global footprints. The positive performance was a result of CYBEX's strong brand position recognized globally, innovative and improved product portfolio supported by strong operational infrastructure and self-owned supply chain. In addition, the brand's continued expansion and fortification of its global omni-channel distribution network with industry leading self-owned wholesale, e-commerce platform and own offline flagship stores in global strategic big cities further strengthened CYBEX's competitive strength. During the Period, CYBEX delivered strong business momentum in the North America market after successful breakthroughs achieved in last year, further exploring market potential supported by strong market demand. During the Period, CYBEX business in the Middle East and some other regions was negatively affected following the outbreak of war; Nevertheless, CYBEX business potential in these regions remained high. During the Period, CYBEX proudly received multiple awards from prominent international organizations for its product fashion design, safety and functionality, such as reddot design awards, ADAC test winners and German Design awards. CYBEX continued to reinforce its global leading position as the premium "technical-lifestyle" brand.

- **Evenflo** recorded revenue of approximately HK$1,074.8 million in the Period, basically flat from approximately HK$1,075.3 million for the corresponding period of 2025 (a 2.0% decrease on a constant currency basis). During the Period, supported by positive performance of new launches, Evenflo recorded very strong growth in its wheeled goods and home goods categories, and declines in the car seats category had narrowed quarter over quarter. During the Period, Evenflo recorded strong growth basically in all major channels, in particular, Evenflo continued to record strong growth in own DTC channel through implementing its digital strategy. Overall, Evenflo gained market share during the Period, consolidating its leading position on the US market. The brand's efforts in product development continued to be recognized: prominent industry awards received covered all categories of Evenflo — car seats, wheeled goods and home goods. Evenflo further strengthened its brand identity as a "Technology and Safety Innovator" in the US market.

- **gb** brand recorded a slight revenue decline of 0.6% (a 7.4% decrease on a constant currency basis) in the Period to approximately HK$392.6 million from approximately HK$394.8 million for the corresponding period of 2025. Revenue decline continued to narrow, showing trend of stabilization as a result of DTC business transformation. gb achieved very positive performance in its durables business, especially the car seats category, partially offsetting decline in the non-durables business. This highlighted the brand's competitive strength in child safety and the successful implementation of the strategy of "focusing on core categories". gb's efforts to optimize channel mix towards DTC made progress: the brand continued to close non-performing offline retail stores and upgrade new generation stores; in terms of online channels, the brand achieved positive momentum especially in content-driven channels through improved content marketing, and claimed a leading position in the durables segment.

During the Period, our Blue Chip and other business recorded slight revenue decrease of 1.1% (a 6.1% decrease on a constant currency basis) to approximately HK$374.1 million in the Period as compared to approximately HK$378.4 million for the corresponding period of 2025. This was mainly attributable to revenue decline of other business. During the Period, our Blue Chip business performance remained stable. The Group's relationship with its Blue Chip customers remained healthy and stable as it continued to provide efficient product and service delivery for its customers.

OUTLOOK

Looking ahead to the remainder of 2026, on the one hand, global markets are expected to continue to navigate the tension between the ongoing energy supply shock and geopolitical fragmentation, which will persist as a structural source of uncertainties and headwinds across markets, such as rise in energy prices, negative consumption sentiments, uneven regional development and potential new tariffs. On the other hand, new opportunities may emerge amidst strong AI-related technology investments. As a global company, the Group stands ready to leverage its competitive strengths to adapt to a global economy in crosscurrents of geopolitical conflicts and technology.

Overall, we remain very confident of and will continue to implement our vertically integrated one-dragon, brand-driven strategy through sustained strategic investments to maintain and consolidate our global competitiveness, which will continue to inject momentum into the Group's business and enhance its resilience in the face of uncertainties and headwinds. Under the strategy, focus will continue to be given to our strategic brands of CYBEX, Evenflo and gb and the ongoing development of our Blue Chip business:

- We expect markets to continue being challenging. That said, against the dynamic macro backdrop, **CYBEX** will leverage its strong brand momentum, diversified and innovative product portfolio, omni-channel infrastructure and the Group's vertically integrated one-dragon supply chain platform to navigate global headwinds as it seeks to continue to gain market share, further its global footprint among fierce competitions and thus increase revenue and profitability;

- **Evenflo** will recover revenue growth and improve operating profitability as business further stabilizes. Overall, the business is under recovery. The brand will further refine and strengthen channel relationships and continue strategic investment in brand, product and digital based on strict cost disciplines. It will continue to consolidate its leading position on the US market;

- **gb** is expected to further stabilize business through continued implementation of DTC strategy. It will deepen its content marketing to better connect with consumers, continue to focus on the durables category to fully leverage the brand's competitiveness and optimize channel mix; and

- **Blue Chip business** will maintain moderate development. We continue to receive orders of new products from our major customers and develop new customers. The Group continues to deliver services that meet demands of both our existing and new customers.

On a global basis, we will continue brand building through the expansion and deepening of our omni-channel distribution network and infrastructure in existing and new markets to ensure that we maintain a direct relationship with our fans and consumers and provide them with a world-class omni-channel experience. We will continue to optimize and consolidate our global supply chain strategies as we embrace supplier partnerships and broaden our global footprint to ensure we are quicker to market and leverage regional capabilities through mother market operations.

Brand-driven strategy supported by world-class technology, manufacturing, supply chain excellence and agility, innovation, mother market operations, AI-driven digital and cost optimization will remain the core of our vision of becoming an outstanding enterprise with global and future-ready competitiveness and achieving sustained profitable growth.

FINANCIAL REVIEW

Revenue

For the Period, the total revenue of the Group increased by 5.8% to approximately HK$4,551.0 million from approximately HK$4,300.9 million for the corresponding period in 2025. Foreign exchange rate fluctuated between the Period and the corresponding period in 2025, particularly RMB and EUR against HKD and USD, and EUR against RMB. Such fluctuations led to the difference between the Group's overall revenue growth in the original currencies and the growth Group's reporting currency in HKD after currency translation. On a constant currency basis, our revenue for the Period recorded a 0.2% increase compared to the corresponding period in 2025.

For the revenue breakdown analysis, please refer to the section of "Overview" in this announcement.

Cost of Sales, Gross Profit and Gross Profit Margin

Cost of sales decreased by 7.9% to approximately HK$1,995.0 million for the Period from approximately HK$2,166.1 million for the corresponding period in 2025. Gross profit of the Group increased to approximately HK$2,556.0 million for the Period from approximately HK$2,134.8 million for the corresponding period in 2025, and the gross profit margin increased by 6.6 percentage points to 56.2% for the Period from approximately 49.6% for the corresponding period in 2025. The increase in gross profit was primarily a result of tariff refunds by the government of US. As of 30 June 2026, the Group's US subsidiaries have been refunded with an amount of approximately US$25.3 million (equivalent to approximately HK$198.0 million) of tariffs paid, which were recognized as a benefit in cost of sales within the Group's Consolidated Statements of Profit or Loss. Besides the effect of tariff refunds, the Group also recorded an increase in gross profit in the Period compared with that in the corresponding period in 2025. Such increase was driven by improved gross margin, and the improvement in gross margin was mainly attributable to a favorable revenue mix and the Group's production cost improvements.

Other Income and Gains

Other income and gains of the Group decreased by approximately HK$49.0 million to approximately HK$28.8 million for the Period as compared to approximately HK$77.8 million for the corresponding period in 2025. The decrease is mainly attributable to change in foreign exchange gain. In the first half of 2025, the Group recorded a foreign exchange gain of approximately HK$62.8 million while the Group recorded a foreign exchange loss of approximately HK$91.3 million for the Period. The gain or loss was mainly caused by fluctuations of relevant foreign exchange rates in each period.

Selling and Distribution Expenses

The Group's selling and distribution expenses primarily consist of marketing expenses, personnel costs, rental and commission fee and logistics costs. The selling and distribution expenses slightly increased by approximately HK$6.5 million to approximately HK$1,259.5 million for the Period from approximately HK$1,253.0 million for the corresponding period in 2025. The increase was mainly attributable to the increase in personnel costs, partially offset by the decrease in marketing expenses.

Administrative Expenses

The Group's administrative expenses primarily consist of personnel costs, R&D costs, professional service expenses, depreciation and amortization cost and other office expenses. The administrative expenses increased by approximately HK$43.1 million to approximately HK$799.9 million for the Period from approximately HK$756.8 million for the corresponding period in 2025. The increase was mainly resulting from the increase in R&D costs.

Other Expenses

Other expenses of the Group increased by approximately HK$93.5 million to approximately HK$94.3 million for the Period from approximately HK$0.8 million for the corresponding period in 2025, because the Group recorded foreign exchange losses of approximately HK$91.3 million for the Period, while foreign exchange gains of approximately HK$62.8 million was recognized in the corresponding period of 2025. The gain or loss was mainly caused by fluctuations of relevant foreign exchange rates in each period.

Operating Profit

As a result of the foregoing, the Group's operating profit increased by approximately 113.4%, or HK$229.1 million, to approximately HK$431.1 million for the Period from approximately HK$202.0 million for the corresponding period in 2025.

Finance Income

For the Period, the Group's finance income decreased to approximately HK$4.7 million from approximately HK$8.0 million for the corresponding period in 2025. The Group's finance income mainly represents interest income from bank deposits.

Finance Costs

For the Period, the Group's finance costs decreased to approximately HK$37.9 million from approximately HK$56.7 million for the corresponding period in 2025. The net finance costs decrease aligned with the decrease in the balance of interest-bearing bank loans and other borrowings.

Profit Before Tax

As a result of the foregoing, the profit before tax of the Group increased by 159.4% to approximately HK$398.4 million for the Period from a profit before tax of approximately HK$153.6 million for the corresponding period in 2025.

Income Tax Expense

The Group's income tax expense was approximately HK$121.7 million for the Period (corresponding period in 2025: approximately HK$48.1 million). The increase of income tax expense aligned with the increase in the profit before tax of the Group.

Profit for the Period

Profit of the Group for the Period increased by approximately HK$171.2 million to approximately HK$276.7 million from approximately HK$105.5 million for the corresponding period in 2025.

The non-GAAP profit of the Group increased by approximately 16.8% to approximately HK$145.5 million for the Period from approximately HK$124.6 million for the corresponding period in 2025.

Non-GAAP Financial Measures

To supplement the consolidated results of the Group prepared in accordance with IFRS, certain non-GAAP financial measures, including non-GAAP operating profit, non-GAAP operating margin, non-GAAP profit before tax, non-GAAP profit for the Period and non-GAAP net margin, are presented. The Company's management believes that the non-GAAP financial measures provide investors with a more meaningful view on the Group's financial results, and with useful supplementary information to assess the performance of the Group's strategic operations by excluding certain non-cash items, certain impact of merger and acquisition transactions and certain one-off bad debt provision and operating gain or loss. Nevertheless, the use of these non-GAAP financial measures has limitations as an analytical tool. These unaudited non-GAAP financial measures should be considered in addition to, not as a substitute for, analysis of the Company's financial performance prepared in accordance with IFRS. In addition, these non-GAAP financial measures may be defined differently from similar terms used by other companies.

The following tables set forth the reconciliations of the Company's non-GAAP financial measures for the six months ended 30 June 2026 and 2025 to the nearest measures prepared in accordance with IFRS:

	Six months ended 30 June 2026				
		Adjustments			
	As reported ***(HK$ million, except for percentages)***	**Equity-settled share option expenses** ***(HK$ million)***	**Amortization of intangible assets*(Note)*** ***(HK$ million)***	**IEEPA tariff refunds** ***(HK$ million)***	**Non-GAAP** ***(HK$ million, except for percentages)***
Operating profit	**431.1**	**1.2**	**19.6**	**–198.0**	**253.9**
Profit before tax	**398.4**	**1.2**	**19.6**	**–198.0**	**221.2**
Profit for the period	**276.7**	**1.2**	**14.6**	**–147.0**	**145.5**
Operating margin	**9.5%**				**5.6%**
Net margin	**6.1%**				**3.2%**

	Six months ended 30 June 2025			
		Adjustments		
	As reported *(HK$ million, except for percentages)*	Equity-settled share option expenses *(HK$ million)*	Amortization of intangible assets*(Note)* *(HK$ million)*	Non-GAAP *(HK$ million, except for percentages)*
Operating profit	202.0	5.0	18.9	225.9
Profit before tax	153.6	5.0	18.9	177.5
Profit for the period	105.5	5.0	14.1	124.6
Operating margin	4.7%			5.3%
Net margin	2.5%			2.9%

Note: Amortization of intangible assets arising from acquisitions, net of related deferred tax.

Working Capital and Financial Resources

	As at 30 June 2026 *(HK$ million)*	As at 31 December 2025 *(HK$ million)*
Trade and notes receivables (including trade receivables due from related parties)	**998.3**	884.4
Trade and notes payables (including trade payables due to related parties)	**1,500.0**	1,381.7
Inventories	**1,455.7**	1,508.6

	For the six months ended 30 June 2026	For the six months ended 30 June 2025
Trade and notes receivables turnover days[(1)]	**37**	45
Trade and notes payables turnover days[(2)]	**130**	114
Inventories turnover days[(3)]	**134**	139

Notes:

(1) Trade and notes receivables turnover days = Number of days in the reporting period x (average balance of trade and notes receivables at the beginning and at the end of the period)/revenue in the reporting period.

(2) Trade and notes payables turnover days = Number of days in the reporting period x (average balance of the trade and notes payables at the beginning and at the end of the period)/cost of sales in the reporting period.

(3) Inventories turnover days = Number of days in the reporting period x (average balance of inventories at the beginning and at the end of the period)/cost of sales in the reporting period.

The increase in trade and notes receivables was mainly attributable to the relatively lower balance of trade and notes receivables at the previous year-end of 31 December 2025 caused by the lower year-end monthly revenue than the month-end revenue of the current Period. Trade and notes receivables turnover days continued to maintain healthy and stable, which was in line with the overall business operation status of the Group.

The increase in trade and notes payables was primarily attributable to the increase in procurement amount by the end of the Period compared with the procurement amount by the end of last year. The turnover days of trade and notes payables continued to maintain at a stable and healthy level, which was in line with the overall business operation status of the Group.

Inventories remained stable and the inventory turnover days continued to remain stable, which was in line with the overall business operation status of the Group.

Liquidity and Financial Resources

As at 30 June 2026, the Group's monetary assets, including cash and cash equivalents, time deposits, pledged deposits and structured deposits recorded as financial assets designated at fair value through profit or loss, were approximately HK$1,145.0 million (31 December 2025: approximately HK$1,434.8 million).

As at 30 June 2026, the Group's interest-bearing bank loans and other borrowings were approximately HK$413.9 million (31 December 2025: approximately HK$1,157.4 million), including short-term bank loans and other borrowings of approximately HK$413.9 million (31 December 2025: approximately HK$336.9 million) and nil long-term bank loans and other borrowings (31 December 2025: approximately HK$820.5 million with repayment terms ranging from one to two years). Among the Group's interest-bearing bank loans and other borrowings, approximately HK$406.7 million were at fixed interest rates (31 December 2025: approximately HK$111.3 million) and approximately HK$7.2 million were at variable interest rates (31 December 2025: approximately HK$1,046.1 million) as at 30 June 2026.

As a result, as at 30 June 2026, the Group's net cash position was approximately HK$731.1 million (31 December 2025: approximately HK$277.4 million).

Contingent Liabilities

In the ordinary course of business, the Group may from time to time be involved in legal proceedings and litigations. The Group records a liability when the Group believes that it is both probable that a loss has been incurred by the Group and the amount can be reasonably estimated. With respect to the Group's outstanding legal matters, notwithstanding that the outcome of such legal matters is inherently unpredictable and subject to uncertainties, the Group believes that, based on its current knowledge, the amount or range of reasonably possible loss will not, either individually or in the aggregate, have a material adverse effect on the Group's business, financial position, results of operations, or cash flows.

As at 30 June 2026, the Group had no material contingent liabilities (as at 31 December 2025: nil).

Exchange Rate Fluctuations

The Group is a multinational enterprise with operations in different countries and the money that it used to conduct its business and transaction is denominated in various currencies, and the Group uses Hong Kong dollar ("**HK$**") as its reporting currency, which is pegged to US$. The Group's revenue is mainly denominated in US$, RMB and EUR. The Group's procurement and operating expenses ("**OPEX**") are mainly denominated in RMB, US$ and EUR. The net exposures to foreign currency risks of the Group's operating results are mainly the US$ and EUR revenue against RMB procurement and OPEX. The Group would benefit from the appreciation of US$ and EUR against RMB but would suffer losses if US$ or EUR depreciates against RMB. The Group uses forward contracts to mitigate the foreign currency exposures.

Pledge of Assets

As at 30 June 2026, the Group had no pledged assets. And as at 31 December 2025, bank deposits of approximately HK$24.6 million were pledged for interest reserve.

Gearing Ratio

As at 30 June 2026, the Group's gearing ratio (calculated by net liabilities divided by the sum of adjusted capital and net liabilities, whereas (i) net liabilities is calculated by the sum of trade and bills payables, other payables and accruals, payables due to related parties and interest-bearing bank loan and other borrowings (current and non-current), less monetary assets, including cash and cash equivalents, time deposits and pledge deposits, and structured deposits recorded as financial assets designated at fair value through profit or loss; (ii) the amount of adjusted capital is calculated by equity attributable to owners of the parent minus hedging reserve) was approximately 22.7% (31 December 2025: approximately 26.6%) or 25.2% after taking into consideration the lease liabilities (current and non-current) impact of IFRS Accounting Standards 16 (as at 31 December 2025: approximately 29.2%).

Employees and Remuneration Policy

As at 30 June 2026, the Group had a total of 5,742 full-time employees (as at 31 December 2025: 5,817). For the Period, costs of employees, excluding Directors' emoluments, amounted to a total of approximately HK$1,091.0 million (for the corresponding period in 2025: approximately HK$935.8 million). The Group determined the remuneration packages of all employees with reference to their position, competency, performance, value and market salary trend. The Group provides its employees in the PRC and other countries and regions with welfare schemes as required by applicable local laws and regulations.

The Company has adopted share option schemes to incentivize or reward eligible participants for their contribution to the Group for the purpose of motivating the eligible participants to optimize their performance efficiency for the benefit of the Group, and attracting and retaining or otherwise maintaining on-going business relationship with the eligible participants whose contributions are or will be beneficial to the long-term growth of the Group.

The Company adopted a share option scheme on 5 November 2010 (the "**2010 Share Option Scheme**"), which was terminated and replaced by another share option scheme (the "**2020 Share Option Scheme**") approved and adopted at the annual general meeting of the Company held on 25 May 2020. In view of the amendments to Chapter 17 of the Rules (the "**Listing Rules**") Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") which have taken effect from 1 January 2023 and the intention of the Company to provide more flexibility in its long term planning of granting of share options to incentivize suitable eligible participants, the Company has terminated the 2020 Share Option Scheme and adopted a new share option scheme (the "**2025 Share Option Scheme**") at the extraordinary general meeting of the Company held on 27 May 2025.

No further share options could be granted under the 2010 Share Option Scheme or the 2020 Share Option Scheme following their respective termination, but the provisions of the 2010 Share Option Scheme and the 2020 Share Option Scheme would remain in force to the extent necessary to give effect to the exercise of any share option granted prior to their respective termination.

A summary of the principal terms of the 2025 Share Option Scheme is set out in the Appendix to the Company's circular dated 12 May 2025.

No share option was granted since the adoption of the 2025 Share Option Scheme. As at 30 June 2026, there were an aggregate of 152,258,500 outstanding share options under the 2010 Share Option Scheme and the 2020 Share Option Scheme (31 December 2025: 158,934,000 outstanding share options).

Significant Acquisition, Disposal or Investment

During the Period, the Group did not have any material acquisition or disposals of subsidiaries and associated companies, and investment.

OTHER INFORMATION

Events After the Reporting Period

Save as disclosed above, there were no other important events that required additional disclosure or adjustments occurred after the end of the Period and up to the date of this announcement.

Purchase, Sale or Redemption of Shares

During the Period, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares). As at 30 June 2026, the Company did not hold any treasury shares.

Interim Dividend

At the meeting of the Board held on 31 August 2026, the Board has resolved to declare the payment of an interim dividend of HK$0.20 per share for the Period (six months ended 30 June 2025: Nil). The interim dividend will be paid on or about Monday, 28 September 2026 to the shareholders whose names appear on the register of members of the Company on Thursday, 17 September 2026. The record date for determining the entitlement to the proposed interim dividend is Thursday, 17 September 2026.

Closure of register of members

For the purpose of ascertaining the shareholders' entitlement to the interim dividend of the Period, the Company's register members will be closed in the manner set out below:

– Ex-dividend date	Friday, 11 September 2026
– Latest time to lodge transfer documents for registration	4:30 p.m. on Monday, 14 September 2026
– Closure of register of members	Tuesday, 15 September 2026 to Thursday, 17 September 2026
– Record Date	Thursday, 17 September 2026

During the above closure period, no transfer of shares will be registered in the Company's register of members. To qualify for the interim dividend for the Period, all duly stamped instruments of transfers, accompanied by the relevant share certificates, must be lodged for registration with the Company's share registrar in Hong Kong, namely Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wan Chai, Hong Kong no later than the latest time(s) as stated above.

Corporate Governance

The Board is committed to achieving high corporate governance standards. The Board believes that high corporate governance standards are essential in providing a framework for the Group to safeguard the interests of shareholders and formulate its business strategies and policies as well as to enhance corporate value and accountability.

The Company has applied the principles set out in the Corporate Governance Code (the "**CG Code**") as set out in Appendix C1 to the Listing Rules and has also put in place certain recommended best practices as set out in the CG Code. The Board is of the opinion that the Company has complied with all the code provisions set out in the CG Code throughout the Period.

Model Code for Securities Transactions by Directors

Since the listing of the Company on the Main Board of the Stock Exchange on 24 November 2010, the Board has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") as set out in Appendix C3 to the Listing Rules as the code for the dealings in securities transactions by the Directors. Having made specific enquires, all Directors have confirmed that they complied with the required standard of dealings set out in the Model Code for the Period.

Audit Committee

As at the date of this announcement, the audit committee of the Company (the "**Audit Committee**") consists of Mr. Wong Shun Tak, Ms. Chiang Yun and Mr. Ho Kwok Yin, Eric. The chairperson of the Audit Committee is Mr. Wong Shun Tak. The unaudited interim condensed consolidated financial information of the Group for the Period has been reviewed by the Audit Committee.

The unaudited interim results for the Period have been reviewed by the Company's auditors, Ernst & Young, in accordance with Hong Kong Standard on Review Engagements 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Hong Kong Institute of Certified Public Accountants.

Publication of Interim Report

This interim results announcement is published on the websites of the Stock Exchange (http://www.hkexnews.hk) and the Company (http://www.gbinternational.com.hk). The interim report of the Company for the Period containing all the information required by the Listing Rules will be despatched (where requested) to shareholders of the Company and made available for review on the same websites in due course.

By order of the Board
Goodbaby International Holdings Limited
SONG Zhenghuan
Chairman

Hong Kong, 31 August 2026

As at the date of this announcement, the executive Directors are Mr. SONG Zhenghuan, Mr. LIU Tongyou, Mr. Martin POS and Mr. XIA Xinyue; the non-executive Directors are Ms. FU Jingqiu and Mr. HO Kwok Yin, Eric; and the independent non-executive Directors are Ms. CHIANG Yun, Mr. WONG Shun Tak and Mr. JIN Peng.